

Company number: 4210929
Registered Charity number: 1089276 (England & Wales)
SC042147 (Scotland)

A ROCHA UK

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED
31 DECEMBER 2016



TABLE OF CONTENTS

	Page
Reference and administrative information	1
Trustees' report	2
Independent auditors' report	13
Statement of financial activities	15
Balance sheet	16
Notes to the financial statements	17

REFERENCE AND ADMINISTRATIVE INFORMATION
FOR THE YEAR ENDED 31 DECEMBER 2016

Trustees	R S Hughes, Chair I J McKay, Vice Chair J R Eames-Petersen, Treasurer (F) H M Baker (F) D F Chandler Dr A G Gosler The Rt Hon Countess Guilford (resigned 1 May 2016) Dr H F Marlow Dr J Pearce-Higgins R Simonson J D C Smiley (F) (resigned 15 July 2016) J A Stuart (F) – member of Finance Committee
Company number	4210929
Charity numbers	1089276 (England and Wales) SC042147 (Scotland)
Registered office	18/19 Avenue Road Southall Middlesex UB1 3BL
Chief Executive Officer	Andy Atkins
Independent auditor	Lindeyer Francis Ferguson Limited Chartered Accountants North House 198 High Street Tonbridge Kent TN9 1BE
Principal bankers	CAF Bank Limited Kings Hill West Malling Kent ME19 4TA HSBC Bank Plc PO Box 7 52 Hamilton Street Birkenhead CH4 5AE

The trustees (who are also directors of the company for the purposes of the Companies Act) present their report and the audited financial statements of A Rocha UK ("ARUK") for the year ended 31 December 2016. The Reference and Administrative information on page 1 forms part of this report.

The trustees confirm that the report and financial statements of the charity comply with the current statutory requirements, the requirements of the company's governing document, and the provisions of "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2015) (Charities SORP (FRS 102)).

Structure and Governance

A Rocha UK is a charitable company limited by guarantee, incorporated on 3 May 2001 and registered as a charity on 9 November 2001. In the event of the company being wound up the liability of members is limited to £1.

There is currently no legal membership scheme as may be established under the Memorandum and Articles of Association. Until February 2006, there was a non-voting membership scheme which was developed into a 'Friends scheme' and is now known as a 'Supporters' scheme', which for new supporters has a suggested minimum contribution.

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. Under those Articles, trustees are elected at the AGM with one third retiring by rotation at each AGM. Trustees may also appoint new trustees by ordinary resolution to hold office until the following AGM.

A Rocha UK is completely independent in its governance and finances, but shares a common vision and has a close association with A Rocha International (formerly 'The A Rocha Trust'). The two charities have agreed and signed an appropriate Memorandum of Understanding. During 2016, A Rocha International continued to consolidate its work coordinating and resourcing the existing eighteen affiliated national associations (Australia, Brazil, Canada, Czech Republic, Finland, France, Ghana, India, Kenya, Lebanon, Netherlands, New Zealand, Peru, Portugal, South Africa, Uganda, United Kingdom, USA).

A Rocha UK acts as the agent for A Rocha International (ARI) regarding the receipt and banking of funds from UK donors intended for the support of ARI and other national A Rocha organisations outside the UK. In 2016, income receivable by ARUK under this agreement (including Gift Aid tax repayment claims) was £44,832 (2015: £55,440) for ARI and £17,962 (2015: £21,406) for other A Rocha national organisations. These funds are accounted for carefully and are paid over on a regular basis, usually monthly. They do not form part of the financial statements of ARUK.

The trustees would again like to express their gratitude to all who made the work of A Rocha UK possible, including staff, volunteers, supporters, partners and funders. Yet again, the trustees would also like to put on record their gratitude to God for bringing about far more than we have often believed possible, and for blessing the charity with people, financial resources and many other benefits when they have been needed. The trustees also affirm their total dependence on God for future guidance as to A Rocha UK's development.

Organisation structure and personnel

The Board meet three or four times a year, and those listed below as observer and advisor to the Board are invited to attend. A Finance Committee of the Board, chaired by the Treasurer, meets usually shortly before each Board meeting to advise and where appropriate make detailed decisions within authority delegated by the Board; its members are indicated by (F) in the list of trustees on page 1. A Conservation Advisory Group provides guidance for the conservation work.

Day to day management is delegated to the Chief Executive Officer and the management team. The premises in Avenue Road, Southall contain the offices and the staff responsible for the Charity and the local project and also provide limited living accommodation for paid staff, volunteers and visitors.

The list of trustees holding office during 2016 is given on page 1.

Observer:

Revd M Hodson – nominated by the John Ray Initiative

Advisor to the Board and Staff Team:

K Austin – Non-voting Secretary to the Trustees

Council of Reference (advisory):

Revd Steve Chalke
Mr Ram Gidoomal, CBE
Professor Sir John Houghton, FRS
Rt Rev Dr James Jones
Professor Sir Ghilleen Prance, FRS
Dr Elaine Storkey

Objectives and activities

The charity's objectives are:

- the advancement of the Christian faith and understanding of its relevance to the environment;
- to promote education and study of ecology and the environment; and
- to enable and encourage conservation of natural resources and habitats for the benefit of the public.

The trustees confirm that they have referred to the Charity Commission guidance on public benefit when reviewing the aims and objectives and in setting and assessing the programme for the year.

Policies and programmes to further the objects of the charity

A Rocha UK seeks to express its three charitable objects through 'five commitments' which are value statements agreed by, and shared across, the international family of A Rocha national organisations. These are:

- Christian: Underlying all we do is our biblical faith in the living God, who made the world, loves it and entrusts it to the care of human society.
- Conservation: We carry out research for the conservation and restoration of the natural world and run environmental education programmes for people of all ages.
- Community: Through our commitment to God, each other and the wider creation, we aim to develop good relationships both within the A Rocha family and in our local communities.
- Cross-cultural: We draw on the insights and skills of people from diverse cultures, both locally and around the world.
- Co-operation: We have a willingness to work co-operatively with other organisations in the field and to press the case for action within this co-operative framework.

Each of A Rocha UK's three charitable objects can be seen as having an international, national and local dimension to them – all of which also express the five core commitments. The activities undertaken to further these are described below under 'Achievements and Performance', whilst in this section the rationale and policies are described in general terms.

2016 was the third year of an agreed plan with the following key objectives:

1. Successfully launch the new Eco Church scheme, develop and implement a plan for recruiting churches to it.
2. Develop a plan for the ongoing management of Foxearth and hold launch events for key supporters and donors.
3. Continue the transformation of Wolf Fields into a community conservation area, and increase both the support of the local people and the wider community's use of the project as beneficiaries.
4. Refresh and strengthen A Rocha's 'offer' to individuals and implement a plan to increase recruitment of individual supporters ('enquirers' and financial donors).
5. Refresh A Rocha's Partners in Action programme, and implement a plan to strengthen our collective impact and widen membership.
6. Develop and begin implementing a plan for refreshing A Rocha's internal systems, processes to ensure the most efficient and effective use of resources, and lay a solid platform for future growth.

Achievements and performance

A Rocha UK remains very much at the heart of the current debates on environmental issues of concern such as climate change and sustainability and their impact on the natural world. We are regularly looked to for an opinion or guidance from those we work with. We seek to lead by example in the projects we undertake and to demonstrate best practice. So far as the specific objectives were concerned:

CHURCHES AND THEOLOGY

1. Successfully launch the new Eco Church scheme, develop and implement a plan for recruiting churches to it.

Eco Church was successfully launched at a major launch event in St.Pauls Cathedral in January 2016, in partnership with Christian Aid, Tear Fund, the Methodist Church, and the Anglican Church.

As mentioned in last year's report, this represented a fundamental new approach to engaging churches in creation care and all the indications so far are that it has been successful with the concept of Bronze, Silver and Gold Awards being well received to enable progression as churches get more deeply engaged. The website is working well and churches like the new approach. By the end of 2016 there were 450 churches registered in the scheme and 62 churches had received an award, including the first Gold Awards. York Minster joined St Pauls Cathedral in achieving a Bronze Eco Church Award; both are now working towards a Silver Award.

Our aim by the end of 2017 is to have doubled the number of churches registered with Eco Church to 900, and to have trebled the number of churches in receipt of awards to 186.

The scheme is managed by a small team dedicated to increasing awareness of creation care across the nation's churches. This is very much cross-denominational work. As part of this we undertook 123 church-related speaking engagements in 2016.

We also produce a quarterly Churches Newsletter, linked with Eco Church, with stories and ideas.

COMMUNITY CONSERVATION AND EDUCATION

2. Develop a plan for the ongoing management of Foxearth and hold launch events for key supporters and donors.

Practical conservation continued at our rural reserve at Foxearth on the Suffolk/Essex border throughout the year, a local steering group continued to oversee the work, and local volunteers were recruited to help. Strong links were built with other local wildlife groups and began to be built with local industries as well.

A full survey was done of the reserve and a management plan created to guide future work. Planning permission was finally obtained for a small car park at the edge of the reserve and this was constructed in late 2016 allowing much better access for the community and school groups who we hope will use the site.

A major launch event scheduled for 2016 was held in May 2017 involving many local people, and donors and supporters from across the country. Over 300 people came for what was a great formal start for the reserve.

3. Continue the transformation of Wolf Fields into a community conservation area, and increase both the support of the local people and the wider community's use of the project as beneficiaries.

Our urban conservation project at Wolf Fields in Southall continued to make good progress. With the majority of the funding in place the emphasis in 2016 was implementing the various conservation activities with the engagement of the local people. Over 50 people, for example, were involved in planting the orchard – including the local mayor. All the different conservation areas are now in place – the wild flower meadow, the orchard, the allotment, the bee hives and bird boxes, the small woodland area, the pond and the sensory garden. Whilst the work is overseen by A Rocha UK a local committee have input to what goes on. Around 300 different volunteers were involved in activities at Wolf Fields during the year and 6 different events brought 360 additional adults into the conservation area

It was also one of the two main areas for our hands-on conservation activities with children at KS1 and KS2. 1568 children were involved in 62 different events here and at Minet Country Park.

We also continued with support from the London Borough of Hillingdon to do practical work in Minet with a range of activities for adults.

4. Refresh A Rocha's Partners in Action programme, and implement a plan to strengthen our collective impact and widen membership.

We are in partnership with 8 locally led and practically focused projects around the country. Just like us, our Partners in Action work hard for the protection and restoration of the natural world and we support them in a number of different ways. Some of the many environmental benefits being delivered by our partners include: land management at a Franciscan Friary in Dorset; river valley management in Derbyshire; and eco-education on a South Wales youth camp.

We work with each of our partners under an agreed Memorandum of Understanding. We held a conference in April with all the partners which provided significant help in aligning what we were trying to do

During 2016 the following were the main partners:

Chiltern Gateway, Lewknor/Chinnor, Oxfordshire –linking the church and local communities with local conservation organisations through regular community activities.

Steyning Downland, West Sussex – based on 200 acres of the Wiston Estate and managing the area for the benefit of wildlife with the direct involvement of the local community.

Dronfield, N.E. Derbyshire – Churches Together in Dronfield set up the Lea Valley Project in 2005 and it continues to grow. Regular clean ups of the valley took place and events to engage the public were held. Significant progress was made with the local water company during the year in establishing the long term future of the valley and the wetland area.

St.Madoc Centre, The Gower Peninsula – environmental education was delivered to thousands of young people who visited the Centre during the year. A management plan is being implemented to ensure that the site is managed appropriately in conservation terms.

Hilfield Friary, Dorset - The Hilfield Friary Community is part of the Anglican Society of St Francis and seeks to share Franciscan wisdom on peace and the environment to those visiting. A Rocha ran a weekend retreat there in May. Hilfield Friary itself became the first Gold Eco Church.

Lee Abbey, Devon - Lee Abbey is home to a Christian community that hosts a conference, retreat and holiday centre on the dramatic North Devon coast and seeks to manage it in an environmentally friendly way with input from A Rocha. Programmes are also run with direct A Rocha involvement.

Lundy Island , off the coast of Devon – this is a Site of Special Scientific Interest because of its birds and plants. A project is being implemented with the diocese to enable the church to be both a site of worship and a location for environmental education.

Adventure Plus, Oxfordshire - a Christian outdoor bound centre near Witney; where a management plan is being developed alongside a suite of outdoor education activities for school kids with a passion for fresh air and wildlife conservation.

Some 40000 visitors visited our Partners in Action during 2016.

Discussions are well advanced for a new project in Scotland and one in Northern Ireland is on hold for the moment whilst funding issues are clarified.

OUTREACH AND MOBILISATION

5. Refresh and strengthen A Rocha's 'offer' to individuals and implement a plan to increase recruitment of individual supporters ('enquirers' and financial donors)

All of our recruitment literature was revamped and a wider range of material prepared suitable for different audiences – and some site specific to Wolf Fields and Foxearth. Much clearer protocols for how it should be used were also established.

Numbers of supporters had been falling but have now begun to increase again - as has the level of giving by standing order.

While we have made better use of our existing materials, capacity constraints prevented us designing a new programme of actions and ideas for individuals and families. This is now planned for 2017.

At the end of 2016 we had 1065 regular financial supporters on our mailing list and we send our monthly e-news to over 5000 people – an increase of 25% over the year. The twice yearly magazine is very well received.

OPERATIONS AND ORGANISATIONAL DEVELOPMENT

6. Develop and begin implementing a plan for refreshing A Rocha's internal systems, processes to ensure the most efficient and effective use of resources, and lay a solid platform for future growth.

In addition to the external facing work outlined above an important internal goal has been pursued. It has been a priority to develop and begin implementing a plan for refreshing A Rocha's internal systems and processes to ensure the most efficient and effective use of resources, and lay a solid platform for future growth.

Many of our processes were not fit for purpose and a plan was put in place to gradually improve them. A new version of QuickBooks is being used with revised cost codes linked to departmental budgets, a new database was sourced - and implemented in early 2017, and IT activities were outsourced with the retirement of the internal person.

Leadership

Andy Atkins was CEO (appointed 1st January 2016) with Ruth Valerio as Churches and Theology Director, Andy Lester as Conservation Director, and Steve Deall as Operations Director (appointed 11th January 2016).

Financial review

Statement of Financial Activities

Total income for the year was £443,639, compared to £470,797 in 2015 and was £17,359 below budget. Grants income decreased compared to 2015 at £88,200, and was £46,800 less than budgeted. This shortfall was largely down to a staff vacancy in the fundraising team in late 2015. Churches donations were £36,768, which was £3,232 less than budget, and very slightly less than 2015. Other voluntary income, exceeded the budget by £21,504 and was £10,376 more than 2015 – largely through some significant personal donors.

Expenditure at £460k (excluding the change in fair value of the equity based loans) was £1k less than budgeted. This figure was partly impacted by some planned activities being delayed until 2017. The largest component of expenditure is staff costs. Increased costs in this area were the main reason 2016 expenditure was £110k more than 2015 when there were some staff vacancies and a volunteer CEO.

The deficit for 2016 is £99k (including the change in fair value of the equity based loans of £26k). Since a designated fund is held separately for the value of the property and loans, and there was a designated loan repayment fund which has now been released, free unrestricted reserves have been able to be maintained at 4.7 months of 2017 budgeted expenditure. The trustees' target remains for reserves to allow for 6 months budgeted expenditure.

Balance Sheet

The largest items in the balance sheet comprise freehold property and loans made to fund the purchase, and cash at bank.

In 2003 A Rocha UK purchased a property in Avenue Road, Southall as a centre with offices, and residential accommodation for employees and volunteers, financed through loans. The property was refinanced in 2010 with loans being renewed for a further period, linked to the value of the property and these were due for repayment by June 2017.

In late 2016 discussions commenced with our lenders such that by June 2017 the property will have been refinanced with the percentage owned by the charity increasing to around 60% and the balance lent to us on five-year low interest or interest free loans by supporters with no link to the value of the property.

Reserves Policy

1. Reason for holding reserves: A Rocha UK's reserves are held in support of the organisation's ongoing activities, recognising its commitment to employed staff, the lack of substantial regular income from grants, and the uncertainty and fluctuation of income in relation to appeals, seasonal donations and legacies.
2. Level of reserves needed: The formula adopted for calculating reserves compares the amount of unrestricted general funds with the total budget for the forthcoming year. The optimum level acceptable for this purpose is regarded as approximately 50% of annual expenditure (i.e. six months running costs) to ensure that funds are available for planned activities.
3. Monitoring and reviewing reserves policy: This policy shall be monitored and reviewed by the Trustees regularly when the draft Annual Report and Financial Statements are presented for approval. The level of reserves to be held at the accounting date is to be disclosed in the financial statements.

Reserves at 31 December 2016

Free unrestricted reserves (that is, unrestricted reserves excluding designated funds) at 31 December 2016 totalled £195,781 (2015: £183,054). Using this figure these represented 39% (4.7 months) of the £500,000 budgeted expenditure for 2017. In 2016, the figure represented 4.7 months budgeted expenditure.

Plans for future periods

2017 is the fourth year of an agreed five-year plan

The plans continue to be refined and the key deliverables in 2017 will be:

1. Income stability and growth: achieving and if possible exceeding our income budget for 2017.
2. Premises security and repaying debts: a clear and credible plan for securing adequate premises for the short term and for repaying loans to private lenders within 5 years.
3. Supporter stability and growth: firmly halting the underlying decline in financial supporter numbers and achieving net growth in overall supporter numbers.
4. Launching a programme for individuals and families: launching a new suite of actions for individuals and families, to complement the programmes for our other key audiences (churches – *Eco Church*; Christian Land Managers – *Partners in Action*).
5. Significant growth in Eco Church: Doubling the number of registrations, trebling the number of awards.
6. Significant development of our reserves: Timely development of our owned and leased reserves, including successful Open Day of Foxearth, and increasing by 10% the number of education and demonstration visits to them.
7. Maximising the benefits of a new data base: ensuring the timely and smooth installation of a new data base, by summer 2017, to support our high-level outcomes above in the next year and beyond.

Thank you

We, the Trustees are grateful to all those who support the work in action, giving, and prayer.

Staff - Progress has primarily been because of the dedicated work and commitment of the team. Without them, the work simply would not happen.

Volunteers - It has been mentioned earlier but there are many types of volunteers who support the work of A Rocha nationwide. Two thirds of the core team of over 30 for example are volunteers giving between one and three days a week each. They are involved in all aspects of what we do and without them we would be not able to do much of it. There are also around 70 speakers spread across a wide geographic area.

Supporters - Those individuals and churches who support us and partner with us and contributed financially, in prayer, and in practical action, to support and sustain the work. Not only do they support the work of A Rocha UK but many give to, and a number volunteer for, other national A Rocha organisations.

Partners - A Rocha's work in Southall and Hayes depends entirely on good relationships with local partners. At Foxearth we are building some excellent new relationships with neighbouring organisations. In our local Partners in Action we have been grateful for the partnership with various local and national conservation organisations. More widely we have appreciated working with the RSPB and Natural England.

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2016

Grant funders - With a new CEO and Fundraising Manager 2016 was a year of developing new routes with regards to Grant funding – but a number of significant grants were received and we are grateful to those organisations who supported us. More detail on individual grants received is in the accounts.

Trustees' responsibilities

The trustees (who are also directors of the charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity's website and financial information included thereon. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from the legislation in other jurisdictions.

Statement of disclosure to auditors

So far as the trustees are aware, there is no relevant audit information which has not been disclosed to the charity's auditors. They have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any matters which would be relevant for audit purposes, and to ensure that such information has been communicated to the charity's auditors.

Auditor

A resolution regarding auditors will be put to the Annual General Meeting.

A ROCHA UK

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2016

This report has been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime in Part 15 of the Companies Act 2006.

Approved by the board of trustees on 9 September 2017 and signed on its behalf by:

R S Hughes
Chairman

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF A ROCHA UK
FOR THE YEAR ENDED 31 DECEMBER 2016

We have audited the financial statements of A Rocha UK for the year ended 31 December 2016 which comprise the Statement of Financial Activities, the Balance Sheet and the related Notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charity's Trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 11, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF A ROCHA UK
FOR THE YEAR ENDED 31 DECEMBER 2016

- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption in preparing the Trustees' Report.

A S Healey FCA CTA DChA
Senior Statutory Auditor

For and on behalf of:
Lindeyer Francis Ferguson Limited
Statutory Auditors
Chartered Accountants

North House
198 High Street
Tonbridge
Kent TN9 1BE

Date: 14 September 2017

Lindeyer Francis Ferguson Limited are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES
 (INCLUDING INCOME AND EXPENDITURE ACCOUNT)
 FOR THE YEAR ENDED 31 DECEMBER 2016

		<i>Unrestricted funds 2016 £</i>	<i>Restricted funds 2016 £</i>	<i>Total funds 2016 £</i>	<i>Total funds 2015 £</i>
	Note				
Income from:					
Donations and legacies	3	313,487	109,864	423,351	448,698
Charitable activities		3,200	-	3,200	910
Other trading activities		16,678	-	16,678	20,738
Investments					
Bank interest		410	-	410	451
		<u>333,775</u>	<u>109,864</u>	<u>443,639</u>	<u>470,797</u>
Expenditure on:					
Raising funds	5	22,410	-	22,410	19,264
Charitable activities	6	326,665	116,935	443,600	328,239
Other:					
Equity based loans - change in fair value		82,971	-	82,971	27,982
		<u>432,046</u>	<u>116,935</u>	<u>548,981</u>	<u>375,485</u>
Net (expenditure) / income	9	(98,271)	(7,071)	(105,342)	95,312
Transfers between funds		-	-	-	-
Net movement in funds		<u>(98,271)</u>	<u>(7,071)</u>	<u>(105,342)</u>	<u>95,312</u>
Reconciliation of funds:					
Total funds brought forward		<u>487,378</u>	<u>36,436</u>	<u>523,814</u>	<u>428,502</u>
Total funds carried forward	15	<u><u>389,107</u></u>	<u><u>29,365</u></u>	<u><u>418,472</u></u>	<u><u>523,814</u></u>

A ROCHA UK

BALANCE SHEET
AS AT 31 DECEMBER 2016

	Note	2016 £	2016 £	2015 £	2015 £
Fixed assets					
Tangible assets	11		854,292		862,483
Current assets					
Stocks		2,596		2,965	
Debtors	12	19,677		7,460	
Cash at bank and in hand		241,961		248,597	
		<u>264,234</u>		<u>259,022</u>	
Liabilities					
Creditors: amounts falling due within one year	13	(700,054)		(43,757)	
Net current assets			(435,820)		215,265
Total assets less current liabilities			<u>418,472</u>		<u>1,077,748</u>
Creditors: amounts falling due after more than one year	14		-		(553,934)
Total net assets			<u>418,472</u>		<u>523,814</u>
The funds of the charity					
Unrestricted funds:					
Revaluation reserve			205,731		205,731
Other funds			183,376		281,647
			<u>389,107</u>		<u>487,378</u>
Restricted funds			29,365		36,436
Total funds	15		<u>418,472</u>		<u>523,814</u>

Approved by the board of trustees on 9 September 2017 and signed on its behalf by:

R S Hughes
Chairman

J R Eames-Petersen
Treasurer

Company number: 4210929

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

1 Accounting policies

1.1 Basis of preparation

The financial statements have been prepared in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

A Rocha UK meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are presented in pounds sterling and rounded to the nearest pound.

There are no material uncertainties about the charity's ability to continue, and so the going concern basis of accounting has been adopted.

1.2 Income

Income from donations and grants is recognised when the charity is entitled to the funds, the receipt is probable and the amount can be measured reliably. For donations, this is usually on receipt. For grants, this is usually when a formal offer is made in writing, unless the grant contains terms and conditions which must be met before the charity is entitled to the funds.

Other incoming resources and incoming resources from fundraising activities are recognised when receivable on the basis of when the services are provided or the events take place.

1.3 Expenditure

Expenditure is recognised when a present legal or constructive obligation exists at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefits will be required to settle the obligation, and the amount can be measured or estimated reliably.

Expenditure is stated gross of irrecoverable VAT and has been classified under headings that aggregate all costs related to the category.

Expenditure on raising funds includes the costs associated with attracting donations and grants and the cost of purchases for resale.

Expenditure on charitable activities includes expenditure on Churches and theology, Community conservation and education, and Outreach work as described in the Trustees' Report.

All costs are allocated between expenditure activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly. Direct staff costs are allocated based on an estimate of staff time. Support costs are allocated on the basis of the proportion of direct costs.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

1 Accounting policies *continued*

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation on transition less depreciation. Assets costing less than £1,000 are not capitalised. Depreciation is provided at rates calculated to write off the cost less estimated realisable value of each asset over its expected useful life, as follows:

Freehold property	100 years straight line
Freehold land	Not depreciated
Property improvements	20 years straight line
Office equipment	4 years straight line

1.5 Financial instruments

With the exception of equity based loans, the charity has financial instruments of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Equity based loans are classified as complex financial instruments and are measured at fair value. The loan agreements provide for the repayment of the original capital at the end of the loan period together with a percentage of any increase in the value of the freehold property over the period. The fair value of the equity based loans is the amount that would be required to repay the principal and the relevant proportion of the increase in the value of the property at the balance sheet date. Changes in the fair value of the loans are recognised in the Statement of Financial Activities.

The valuation of the equity based loans is a source of key estimation uncertainty as this relies on the value of the freehold property. The trustees obtain several valuations from local agents at each balance sheet date and take the average of these when calculating the fair value of the loans.

1.6 Pensions

A Rocha UK operates defined contribution schemes for the benefit of its employees. The assets of the scheme are held separately from those of A Rocha UK in an independently administered fund. The pension cost in the financial statements represents the contributions payable by the charity during the year.

1.7 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for the particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.8 Status

A Rocha UK is a charitable company limited by guarantee incorporated in England and Wales. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is 18/19 Avenue Road, Southall, Middlesex UB1 3BL.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

2 Restricted income

2015

£

Restricted income in the comparative period was as follows:

Donations and legacies	119,903
Charitable activities	300
Other trading activities	11,571
	131,774
	131,774

3 Income from donations and legacies

2016

2015

£

£

Gift Aid donations including tax recoverable	207,274	190,221
Grants receivable	88,200	139,251
Other donations	127,877	119,226
	423,351	448,698
	423,351	448,698

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

4 Analysis of grants receivable	2016	2015
	£	£
The Anchor Foundation	3,500	4,000
Anderson Trust	100	100
Anonymous donations	21,500	20,000
The Archbishops' Council	-	1,200
The Beaumont Charitable Trust	-	150
The Boyland Trust	100	100
Bubble Springtime Fund	-	500
Buckingham Trust	200	200
CAFOD	-	5,000
Chapman Charitable Trust	6,000	6,000
Cheatle Trust	282	250
The Childhood Trust	3,500	-
Christian Aid	-	5,000
Church Urban Fund	-	3,100
CMS	5,000	6,000
The Dorema Charitable Trust	-	1,000
Easton Family Centre	760	-
Ernest Cook Trust	-	8,260
Everest Family Charitable Trust	-	200
The Ferndale Trust	300	300
Garfield Weston Foundation	-	10,000
The Gower Family Trust	-	105
Haychem Trust	150	150
HCF Grant for Wolf Fields Community & Land Generation Project	-	1,250
Hillingdon Community Trust	-	7,500
The Hope Fund	1,250	-
The J A R Innes Trust	-	5,000
Joy Trust Fund	120	120
Kirby Laing Foundation	5,000	-
Leonard Stocks Trust	-	1,000
London Borough of Ealing	-	5,000
London Borough of Hillingdon	7,500	7,500
Marsh Christian Trust	450	400
The Mill Dam Trust	100	100
Oak Tree Anglican Fellowship	-	500
The Persson Charitable Trust	-	2,500
Quayle Robert	-	400
The Reed Foundation	-	1,510
Rievaulx (Devon) Fund	200	200
Subtotal carried forward	56,012	104,595

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

4 Analysis of grants receivable *continued*

	2016	2015
	£	£
Subtotal brought forward	56,012	104,595
The Ringsfield Hall Trust	60	-
Ritchie Trust	400	500
Southall Champions	-	375
Tearfund	10,000	10,000
Tisbury Telegraph Trust	1,000	1,000
The Torrs Charitable Trust	2,000	1,000
Trustees for Methodist Church Purposes	15,000	15,000
Veolia - Community Project	2,376	4,413
The Wetland Trust	25	25
Other grants	1,327	2,343
	<u>88,200</u>	<u>139,251</u>

5 Expenditure on raising funds

	2016	2015
	£	£
Staff costs	17,083	18,596
Other costs	5,327	668
	<u>22,410</u>	<u>19,264</u>

6 Expenditure on charitable activities

	<i>Direct costs</i>	<i>Support costs</i>	<i>Total costs</i>	<i>Total costs</i>
	2016	2016	2016	2015
	£	£	£	£
Churches and theology (<i>incl. Ecochurch</i>)	88,636	47,542	136,178	95,380
Community conservation and education	137,812	73,919	211,731	163,213
Outreach	62,284	33,407	95,691	69,646
	<u>288,732</u>	<u>154,868</u>	<u>443,600</u>	<u>328,239</u>
	Note 7	Note 8		

Expenditure on charitable activities from restricted funds in the comparative period was £122,677.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

7	Direct costs	2016 £	2015 £
	Staff costs	208,913	138,005
	Membership support	10,283	13,046
	Other project costs	1,945	7,572
	Volunteer support	4,301	4,398
	Staff development	1,066	1,321
	Motor & travelling	16,716	16,739
	Equipment & materials	11,423	15,023
	Care for Creation publicity	34,085	30,157
	Other costs	-	695
		<u>288,732</u>	<u>226,956</u>
		<u><u>288,732</u></u>	<u><u>226,956</u></u>
8	Support costs	2016 £	2015 £
	Staff costs	105,082	66,714
	Office administration	14,316	5,902
	Premises costs	10,460	12,596
	Equipment maintenance	-	860
	Bookkeeping and payroll	1,569	1,355
	Other costs	9,347	283
	Depreciation	8,190	7,873
	Audit fees	3,420	3,300
	Other fees to auditors	2,400	2,400
	Trustees' expenses	84	-
		<u>154,868</u>	<u>101,283</u>
		<u><u>154,868</u></u>	<u><u>101,283</u></u>
9	Net (expenditure) / income	2016 £	2015 £
	This is stated after charging:		
	Depreciation	8,190	7,873
	Auditors' remuneration	3,420	3,300
	Auditors' remuneration for non-audit services	2,400	2,400
		<u>2,400</u>	<u>2,400</u>
		<u><u>2,400</u></u>	<u><u>2,400</u></u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

10 Staff costs

	<i>2016</i>	<i>2015</i>
	<i>£</i>	<i>£</i>
Wages and salaries	286,457	197,338
National Insurance	20,699	12,849
Pension contributions	23,922	13,128
	<u>331,078</u>	<u>223,315</u>

The average monthly number of employees during the year was as follows:

	<i>2016</i>	<i>2015</i>
	<i>No.</i>	<i>No.</i>
Charity directors	3	2
Projects and outreach	4	3
Fundraiser	1	1
Administration	2	2
	<u>10</u>	<u>8</u>

No employee received remuneration amounting to more than £60,000 during either year.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

11 Tangible fixed assets

	<i>Freehold property</i> £	<i>Property improve- ments</i> £	<i>Office equip-ment</i> £	<i>Total</i> £
Cost or valuation				
At 1 January 2016	896,288	38,944	14,732	949,964
At 31 December 2016	<u>896,288</u>	<u>38,944</u>	<u>14,732</u>	<u>949,964</u>
Depreciation				
At 1 January 2016	52,220	24,754	10,507	87,481
Charge for the year	5,049	1,947	1,195	8,191
At 31 December 2016	<u>57,269</u>	<u>26,701</u>	<u>11,702</u>	<u>95,672</u>
Net book value				
At 31 December 2016	<u>839,019</u>	<u>12,243</u>	<u>3,030</u>	<u>854,292</u>
At 31 December 2015	<u>844,068</u>	<u>14,190</u>	<u>4,225</u>	<u>862,483</u>

The charity has applied the transitional arrangements of Section 35 of FRS 102 and measured its freehold property at The Avenue, Southall at a valuation of £850,000 and used that valuation as its deemed cost at the date of transition, being 1 January 2014. The property was valued by an independent valuer using market based evidence for similar properties sold in the local area. The original cost was £644,269. The charity's land at Foxearth continues to be held at its historic cost of £46,288.

12 Debtors

	2016 £	2015 £
Trade debtors	1,757	1,256
Prepayments and accrued income	17,920	6,204
	<u>19,677</u>	<u>7,460</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

13 Creditors: amounts falling due within one year

	2016	2015
	£	£
Equity based loans	651,703	14,798
Trade creditors	11,890	15,475
Taxation and social security	6,409	3,683
Other creditors	21,739	2,541
Accruals	8,313	7,260
	<u>700,054</u>	<u>43,757</u>

In 2003, a number of supporters most generously made loans to the charity to enable it to purchase 18/19 Avenue Road, Southall as a centre. These loans were repayable on demand after seven years, based on the value of the property at the repayment date.

In 2009, an appeal was made to each lender to ascertain whether they were willing to extend their loan agreement for a further period of 2, 5 or 7 years and / or make donations towards financing the property.

Several lenders stated that they did not require repayment in 2010 but were willing to carry forward their loans, and others made significant donations. New equity-sharing loans were also made in 2010. With minor exceptions, all outstanding loans are due for repayment in 2017 but since the balance sheet date the charity has agreed new repayment terms with lenders and new loans have been arranged to cover the repayments, details of which are given in Note 18.

The loans are stated at fair value at the balance sheet date and the change in fair value for the year is shown on the face of the Statement of Financial Activities.

14 Creditors: amounts falling due after more than one year

	2016	2015
	£	£
Equity based loans	<u>-</u>	<u>553,934</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

15 Movement on funds	<i>At 1 Jan 2016</i>	<i>Incoming resources</i>	<i>Resources expended</i>	<i>Transfers</i>	<i>At 31 Dec 2016</i>
<i>Current year</i>	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>
Unrestricted funds:					
General fund	183,054	333,775	342,079	14,798	189,548
Designated funds:					
Capital fund	289,526	-	89,967	-	199,559
Loan repayment fund	14,798	-	-	(14,798)	-
	<u>487,378</u>	<u>333,775</u>	<u>432,046</u>	<u>-</u>	<u>389,107</u>
Restricted funds:					
Churches and theology	-	38,834	38,834	-	-
Community conservation	35,779	46,030	52,444	-	29,365
Other	657	25,000	25,657	-	-
	<u>36,436</u>	<u>109,864</u>	<u>116,935</u>	<u>-</u>	<u>29,365</u>
Total funds	<u><u>523,814</u></u>	<u><u>443,639</u></u>	<u><u>548,981</u></u>	<u><u>-</u></u>	<u><u>418,472</u></u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

15 Movement on funds <i>continued</i>	<i>At 1 Jan</i>	<i>Incoming</i>	<i>Resources</i>	<i>Transfers</i>	<i>At 31 Dec</i>
<i>Prior year</i>	<i>2015</i>	<i>resources</i>	<i>expended</i>	<i>£</i>	<i>2015</i>
	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>
Unrestricted funds:					
General fund	39,051	339,023	247,734	52,714	183,054
Designated funds:					
Capital fund	213,228	-	5,074	81,372	289,526
Loan repayment fund	30,000	-	-	(15,202)	14,798
	<u>282,279</u>	<u>339,023</u>	<u>252,808</u>	<u>118,884</u>	<u>487,378</u>
Restricted funds:					
Churches and theology	-	38,264	38,264	-	-
Community conservation	71,235	80,914	70,552	(45,818)	35,779
Friends recruitment	-	11,239	11,239	-	-
Capital fund	74,988	-	1,922	(73,066)	-
Other	-	1,357	700	-	657
	<u>146,223</u>	<u>131,774</u>	<u>122,677</u>	<u>(118,884)</u>	<u>36,436</u>
Total funds	<u><u>428,502</u></u>	<u><u>470,797</u></u>	<u><u>375,485</u></u>	<u><u>-</u></u>	<u><u>523,814</u></u>

Capital fund

The capital fund represents, in total, the net book value of the A Rocha Centre at 18/19 Avenue Road and other freehold property less the equity based loans. Depreciation on the freehold property and improvements is allocated to the capital fund.

Loan repayment fund

This fund represents cash allocated to future repayments of equity based loans.

Churches and theology

Work in this area focuses on promotion of the Eco Church scheme which is an all in one toolkit to help churches care for creation. A number of key partners and trusts helped fund this work including Trustees for the Methodist Church, Tearfund, The Kirby Laing foundation and Christian Aid.

Community conservation and education

The core of this strand of work is developing our two reserves for the enjoyment and education of local communities and also as sites that demonstrate models of high quality, scientifically based conservation. A number of our supporters and supporting churches have given generously to facilitate this work. Significant contributions have also been made by The Big Give, London Borough of Hillingdon, Christian Missionary Society, The Anchor Foundation and the Childhood Trust.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2016

16 Analysis of net assets between funds

	<i>Unrestricted funds 2016 £</i>	<i>Restricted funds 2016 £</i>	<i>Total funds 2016 £</i>
<i>Current year</i>			
Tangible fixed assets	854,292	-	854,292
Net current assets	(465,185)	29,365	(435,820)
	<u>389,107</u>	<u>29,365</u>	<u>418,472</u>
<i>Prior year</i>			
	<i>Unrestricted 2015 £</i>	<i>Restricted 2015 £</i>	<i>Total 2015 £</i>
Tangible fixed assets	862,483	-	862,483
Net current assets	178,829	36,436	215,265
Creditors: due after more than one year	(553,934)	-	(553,934)
	<u>487,378</u>	<u>36,436</u>	<u>523,814</u>

17 Related party transactions

During the year, no trustees received any remuneration nor benefits. One trustees received reimbursement of travel and meeting expenses amounting to £183 (2015: 2 trustees received £435).

The key management personnel are considered to be the senior management team. The total employee benefits relating to key management personnel were £170,076 (2015: £63,262).

18 Post balance sheet events

Since the balance sheet date the charity has communicated with holders of the equity based loans due for repayment in June 2017. As a result, some lenders have agreed to donate some or all of the balance due to them and others have agreed to make new loans. In addition, new supporters have agreed to make loans to the charity. All new loans were agreed in June 2017 and are 5 year loans carrying interest of 0% or 2% per annum.

As a result of the above, of the £652,000 repayable on the equity based loans at 31 December 2016, £77,000 will be returned as new loans and £155,000 gifted back to the charity, with the remainder being repaid in accordance with the original terms. Loans from new supporters total £388,000 which is sufficient to nearly cover the repayment of the equity based loans.